

(Translation)

**BALANCE SHEET**

(As of March 31, 2021)

Account	Amount	Account	Amount
	¥ million		¥ million
<b>ASSETS</b>	<b>87,573</b>	<b>LIABILITIES</b>	<b>65,874</b>
[CURRENT ASSETS]	[78,100]	[CURRENT LIABILITIES]	[57,885]
Cash on hand and in banks	3,031	Notes payable—trade	819
Notes receivable—trade	4,578	Electronically recorded obligations—trade	2,739
Electronically recorded monetary claims—trade	9,116	Accounts payable—trade	40,532
Accounts receivable—trade	45,124	Short-term loans payable	7,800
Merchandise	13,635	Current portion of long-term loans payable	4,300
Advances paid	1,364	Lease obligations	1
Prepaid expenses	42	Accounts payable—other	217
Consumption taxes refundable	920	Accrued expenses	103
Deposit paid	235	Income taxes payable	293
Other current assets	52	Advances received	353
		Deferred income	42
		Accrued bonuses to employees	400
[FIXED ASSETS]	[9,472]	Other current liabilities	280
[Tangible fixed assets, net]	[3,355]	[NONCURRENT LIABILITIES]	[7,989]
Buildings	1,552	Long-term loans payable	5,700
Structures	4	Lease obligations	3
Machinery and equipment	9	Deferred tax liabilities	227
Vehicles	0	Liability for retirement benefits to employees	1,057
Tools and fixtures	39	Liability for retirement benefits to directors and Audit & Supervisory Board members	110
Land	1,744	Guarantee deposits received	890
Leased assets	4	<b>EQUITY</b>	<b>21,698</b>
[Intangible fixed assets, net]	[166]	[SHAREHOLDER'S EQUITY]	[20,504]
Software	154	[Common stock]	[1,511]
Others	11	[Capital surplus]	[363]
[Investments and others]	[5,950]	Additional paid-in capital	363
Investment securities	3,847	[Retained earnings]	[18,629]
Investments in stocks of subsidiaries and associated companies	1,171	Legal reserve	339
Investments in equity of subsidiaries and associated companies	203	Other retained earnings	18,290
Long-term prepaid expenses	3	Reserve for reduction entry of land	415
Other investments	739	General reserve	4,910
Allowance for doubtful accounts	(14)	Unappropriated retained earnings	12,964
		[VALUATION AND TRANSLATION ADJUSTMENTS]	[1,193]
		Unrealized gain on available-for-sale securities	[1,193]
<b>TOTAL ASSETS</b>	<b>87,573</b>	<b>TOTAL LIABILITIES AND EQUITY</b>	<b>87,573</b>

(Translation)

**STATEMENT OF INCOME**

(From April 1, 2020 to March 31, 2021)

Account	Amount	
	¥ million	¥ million
<b>NET SALES</b>		<b>190,355</b>
<b>COST OF SALES</b>		<b>181,754</b>
<b>GROSS PROFIT</b>		<b>8,601</b>
<b>SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES</b>		<b>6,641</b>
<b>OPERATING INCOME</b>		<b>1,959</b>
<b>NONOPERATING INCOME</b>		
Interest income	80	
Dividend income	114	
Subsidies for employment adjustment	123	
Other nonoperating income	8	<b>326</b>
<b>NONOPERATING EXPENSES</b>		
Interest expenses	148	
Foreign exchange loss	112	
Other nonoperating expenses	16	<b>277</b>
<b>ORDINARY INCOME</b>		<b>2,008</b>
<b>INCOME BEFORE INCOME TAXES</b>		<b>2,008</b>
<b>INCOME TAXES—CURRENT</b>	632	
<b>INCOME TAXES – DEFERRED</b>	(25)	<b>606</b>
<b>NET INCOME</b>		<b>1,402</b>