

(Translation)

BALANCE SHEET

(As of March 31, 2026)

Account	Amount	Account	Amount
	¥ million		¥ million
ASSETS	141,812	LIABILITIES	105,949
[CURRENT ASSETS]	[126,821]	[CURRENT LIABILITIES]	[94,613]
Cash on hand and in banks	2,135	Electronically recorded obligations—trade	1,062
Notes receivable—trade	130	Accounts payable-trade	64,965
Electronically recorded monetary claims—trade	17,811	Short-term loans payable	15,800
Accounts receivable—trade	65,804	Current portion of long-term loans payable	3,300
Merchandise	29,585	Lease obligations	0
Advances paid	9,016	Accounts payable—other	288
Prepaid expenses	59	Accrued expenses	138
Consumption taxes refundable	1,712	Income taxes payable	771
Deposit paid	200	Contract liabilities	7,677
Other current assets	365	Deferred income	43
		Accrued bonuses to employees	538
[FIXED ASSETS]	[14,990]	Other current liabilities	28
[Tangible fixed assets]	[3,224]	[NONCURRENT LIABILITIES]	[11,335]
Buildings	1,373	Long-term loans payable	7,200
Structures	8	Lease obligations	0
Machinery and equipment	10	Deferred tax liabilities	1,833
Vehicles	8	Liability for retirement benefits to employees	1,193
Tools and fixtures	77	Liability for retirement benefits to directors and Audit & Supervisory Board members	110
Land	1,744	Guarantee deposits received	998
Leased assets	0	EQUITY	35,863
[Intangible fixed assets]	[294]	[SHAREHOLDERS' EQUITY]	[30,972]
Software	293	[Common stock]	[1,511]
Others	1	[Capital surplus]	[363]
[Investments and others]	[11,472]	Additional paid-in capital	363
Investment securities	9,231	[Retained earnings]	[29,097]
Investments in stocks of subsidiaries and associated companies	1,211	Legal reserve	339
Investments in equity of subsidiaries and associated companies	254	Other retained earnings	28,758
Long-term prepaid expenses	6	Reserve for reduction entry of land	412
Other investments	770	General reserve	19,370
Allowance for doubtful accounts	(2)	Unappropriated retained earnings	8,975
		[VALUATION AND TRANSLATION ADJUSTMENTS]	[4,890]
		[Unrealized gain on available-for-sale securities]	[4,890]
TOTAL ASSETS	141,812	TOTAL LIABILITIES AND EQUITY	141,812

(Translation)

STATEMENT OF INCOME

(From April 1, 2025 to March 31, 2026)

Account	Amount	
	¥ million	¥ million
NET SALES		222,287
COST OF SALES		207,844
GROSS PROFIT		14,443
SELLING, GENERAL, AND ADMINISTRATIVE EXPENSES		8,812
OPERATING INCOME		5,630
NON-OPERATING INCOME		
Interest income	13	
Dividend income	494	
Other	18	526
NON-OPERATING EXPENSES		
Interest expenses	324	
Foreign exchange loss	313	
Other	12	649
ORDINARY INCOME		5,506
INCOME BEFORE INCOME TAXES		5,506
INCOME TAXES—CURRENT	1,546	
INCOME TAXES – DEFERRED	(5)	1,541
NET INCOME		3,965